

**5. LEVERAGES****PROBLEM NO: 1****Income statement**

Particulars	Amount (Rs. In lakhs)
Sales	40
(-) Variable cost	(25)
Contribution	15
(-) Fixed cost	(6)
EBIT	9
(-) Interest	(3)
EBT	6

I) Operating leverage =  $\frac{\text{Contribution}}{\text{EBIT}} = \frac{15 \text{ lakhs}}{9 \text{ lakhs}} = 1.67 \text{ times}$

II) Financial leverage =  $\frac{\text{EBIT}}{\text{EBT}} = \frac{9 \text{ lakhs}}{6 \text{ lakhs}} = 1.5 \text{ times}$

**PROBLEM NO: 2****From the given information**

EBIT = 10 lakhs

Fixed cost = 20 lakhs

**We know that**

Contribution = EBIT + FIXED COST  
 = 10 lakhs + 20 lakhs  
 = 30 lakhs

From the given information EBT = Rs.8,00,000

**We know that**

Combined leverage =  $\frac{\text{Contribution}}{\text{EBT}} = \frac{30 \text{ Lakhs}}{8 \text{ Lakhs}} = 3.75 \text{ times}$

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**PROBLEM NO: 3**

Particulars	Company A	Company B
i) Selling Price P.U	30	250
ii) Variable cost per unit	10	75
iii) Contribution P.U (i-ii)	20	175
iv) Sales units	60,000	15,000
v) Total contribution	12,00,000	26,25,000
vi) Fixed cost	7,00,000	14,00,000
vii) EBIT (v-vi)	5,00,000	12,25,000
viii) Interest (vii-viii)	48,000	78,000
ix) EBT	4,52,000	11,47,000
x) Operating Leverage = $\frac{\text{Contribution}}{\text{EBIT}}$	$\frac{12,00,000}{5,00,000} = 2.4 \text{ times}$	$\frac{26,25,000}{12,25,000} = 2.14 \text{ times}$
xi) Financial leverage = $\frac{\text{EBIT}}{\text{EBT}}$	$\frac{5,00,000}{4,52,000} = 1.11 \text{ times}$	$\frac{12,25,000}{11,47,000} = 1.07 \text{ times}$
xii) Combined leverage = OL x FL	$2.4 \times 1.11 = 2.664 \text{ times}$	$2.14 \times 1.07 = 2.289 \text{ times}$

**PROBLEM NO: 4**

Particulars	P	Q	R
Selling Price P.U	7.50	7.00	10.00
Less: Variable cost per unit	(5.00)	(2.00)	(7.50)
Contribution per unit	2.50	5.00	2.50
No of units	2,50,000	1,25,000	7,50,000
Total contribution	6,25,000	6,25,000	18,75,000
Less: Fixed Cost	(5,00,000)	(2,50,000)	(10,00,000)
EBIT	<b>1,25,000</b>	<b>3,75,000</b>	<b>8,75,000</b>
Less: Interest	(75,000)	(25,000)	-
EBT	<b>50,000</b>	<b>3,50,000</b>	<b>8,75,000</b>
Operating leverage $\left(\frac{\text{contribution}}{\text{EBIT}}\right)$	$\frac{6,25,000}{1,25,000} = 5$	$\frac{2,50,000}{3,75,000} = 1.67$	$\frac{18,75,000}{8,75,000} = 2.14$
Financial leverage $\left(\frac{\text{EBIT}}{\text{EBT}}\right)$	$\frac{1,25,000}{50,000} = 2.5$	$\frac{3,75,000}{3,50,000} = 1.07$	$\frac{8,75,000}{8,75,000} = 1.00$
Combined leverage (OL x FL)	5 x 2.5 = 12.5	1.67 x 1.07 = 1.79	2.14 x 1.00 = 2.14
Conclusion:	Aggressive policy	Moderate Policy	Moderate policy with no financial leverage

**PROBLEM NO: 5**

Particulars	A	B	C
Sales (W.N-2)	3,600	8,000	12,000
(-) Variable cost (B / F)	(2,400)	(6,000)	(6,000)
Contribution	1,200	2,000	6,000
(-) Fixed Cost (B / F)	(900)	(1,600)	(4,000)
EBIT (W.N-1)	300	400	2,000
(-) Interest	(200)	(300)	(1,000)
EBT (W.N-1)	100	100	1,000
(-) Tax	(45)	(45)	(450)
EAT	55	55	550

**WORKING NOTE-1: Calculation of EBIT and Contribution**

Particulars	A	B	C
Degree of financial Leverage (DFL)	3:1	4:1	2:1
$\frac{\text{EBIT}}{\text{EBT}} = \frac{\text{EBT} + \text{INT}}{\text{EBT}} = \text{DPL}$	$\frac{\text{EBT} + 200}{\text{EBT}} = 3$	$\frac{\text{EBT} + 300}{\text{EBT}} = 4$	$\frac{\text{EBT} + 1000}{\text{EBT}} = 2$
	3EBT - EBT = 200	4EBT - EBT = 300	2EBT - EBT = 1000
	EBT = 100	EBT = 100	EBT = 1000
EBIT = EBT + INT (A)	100 + 200 = 300	100 + 300 = 400	1000 + 1000 = 2000
Degree of operating leverage (DOL)	4:1	5:1	3:1
$\frac{\text{contribution}}{\text{EBIT}} = \text{DOL}$	$\frac{x}{300} = 4$	$\frac{x}{400} = 5$	$\frac{x}{2000} = 3$
Contribution (x) (B)	1200	2000	6000

**WORKING NOTE-2: Calculation of sales**

Particulars	A	B	C
Given Vc As a % of sales	66%	75%	50%
$\frac{\text{Contribution}}{\text{Sales}}$	34%	25%	50%

Contribution	1200	2000	6000
Sales	3600 $\left(\frac{1200}{34\%}\right)$	8000 $\left(\frac{2000}{25\%}\right)$	1200 $\left(\frac{6000}{50\%}\right)$

**PROBLEM NO: 6**

Particulars	Situation A		Situation B	
	Plan XY	Plan XM	Plan XY	Plan XM
Selling price p.u	30	30	30	30
Variable cost p.u	(20)	(20)	(20)	(20)
Contribution per unit	10	10	10	10
Sales (units)	6,000	6,000	6,000	6,000
Total Contribution	60,000	60,000	60,000	60,000
Fixed Cost	(20,000)	(20,000)	(25,000)	(25,000)
EBIT	40,000	40,000	35,000	35,000
Interest (W.N)	(4,800)	(1,200)	(4,800)	(1,200)
EBT	35,200	38,800	30,200	33,800
$DOL = \frac{\text{Contribution}}{\text{EBIT}}$	$\frac{60,000}{40,000} = 1.5$	$\frac{60,000}{40,000} = 1.5$	$\frac{60,000}{35,000} = 1.71$	$\frac{60,000}{35,000} = 1.71$
$DFL = \frac{\text{EBIT}}{\text{EBT}}$	$\frac{40,000}{35,200} = 1.14$	$\frac{40,000}{38,800} = 1.03$	$\frac{35,000}{30,200} = 1.16$	$\frac{35,000}{33,800} = 1.04$
$DCL = OL \times FL$	$1.5 \times 1.14 = 1.71$	$1.5 \times 1.03 = 1.545$	$1.71 \times 1.16 = 1.984$	$1.71 \times 1.04 = 1.778$

**WORKING NOTE:** Interest Calculation

Plan XY = 40,000 x 12% = 4,800

Plan XM = 10,000 x 12% = 1,200

**PROBLEM NO: 7****Income Statement**

Particulars	Amount
Sales	6,00,000
Less: Variable cost @ 40%	(2,40,000)
Contribution @ 60%	3,60,000
Less: Fixed Cost	(1,00,000)
EBIT	2,60,000
Less: Interest (80,000 x 10%)	(8,000)
EBT	2,52,000

$$DOL = \frac{\text{Contribution}}{\text{EBIT}} = \frac{3,60,000}{2,60,000} = 1.38$$

$$DFL = \frac{\text{EBIT}}{\text{EBT}} = \frac{2,60,000}{2,52,000} = 1.03$$

$$DCL = OL \times FL = 1.38 \times 1.03 = 1.42$$

**WORKING NOTES:** Calculation of total sales from the given information

Total Assets = 2,00,000

Assets Turnover ratio = 3

**We know that**

$$\text{Asset Turnover ratio} = \frac{\text{Sales}}{\text{Assets}}$$

$$3 = \frac{\text{Sales}}{2,00,000}$$

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∴ Total Sales = 6,00,000/-

Note: Income tax rate is irrelevant

### **PROBLEM NO: 8**

**Part – I** Same as problem 7

**Part – II** Calculation of level of EBIT

Particulars	If EPS = 1	If EPS = 3	If EPS = 0
EBIT (B / F)	17,230	35,692	8,000
(-) Interest (80,000 x 10%)	(8,000)	(8,000)	(8,000)
EBT	9,230	27,692	0
(-) Tax @ 35%	(3,230)	(9,692)	0
EAT/EAESH	<b>6,000</b>	<b>18,000</b>	<b>0</b>
No. of equity shares	6,000	6,000	6,000
EPS	1	3	0

### **PROBLEM NO: 9**

Income statement

Particulars	Amount (Rs)
Sales (W.N)	1,20,00,000
Less: Variable cost @ 60%	72,00,000
Contribution @ 40%	48,00,000
Less: Fixed cost	28,00,000
EBIT	20,00,000
Less: Interest (28,00,000 x 15%)	(4,20,000)
EBT	15,80,000
Tax @ 30%	(4,74,000)
EAT / EAESH	11,06,000
No of Equity shares	1,00,000

i)  $EPS = \frac{EAESH}{\text{no. of Equity shares}} = \frac{11,06,000}{1,00,000} = 11.06$

ii)  $\text{Combine leverage} = \frac{\text{Contribution}}{EBT} = \frac{48,00,000}{15,80,000} = 3.04$

#### **WORKING NOTE:**

Calculation of sales

Total Assets = 30,00,000 + 18,00,000 = 48,00,000

Assets Turnover ratio =  $\frac{\text{Sales}}{\text{Total Assets}} = 2.5$

Sales = Total Assets x 2.5  
 = 48,00,000 x 2.5  
 = 120,00,000

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### **PROBLEM NO: 10**

Income statement

Particulars	Amount (Rs)
Sales	75,00,000
Less: Variable cost (56% of 75,00,000)	42,00,000
Contribution	33,00,000
Less: Fixed cost	6,00,000

EBIT	27,00,000
Less: Interest @ 9% on Rs.45,00,000	4,05,000
EBT	22,95,000

$$\begin{aligned}
 \text{a) ROI} &= \frac{\text{EBIT}}{\text{Capital Employed}} \times 100 \\
 &= \frac{\text{EBIT}}{\text{Equity} + \text{Debt}} \times 100 \\
 &= \frac{27,00,000}{55,00,000 + 45,00,000} \times 100 \\
 &= 27\%
 \end{aligned}$$

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- b) ROI = 27% and interest on debt is 9%  
Hence it has a favorable financial leverage

$$\begin{aligned}
 \text{c) Capital Turn over} &= \frac{\text{Net Sales}}{\text{Capital employed}} \\
 &= \frac{75,00,000}{100,00,000} = 0.75
 \end{aligned}$$

Which is very low as compared to industry average 3.

d) Calculation of leverages

$$\text{i) Operating leverage} = \frac{\text{Contribution}}{\text{EBIT}} = \frac{33,00,000}{27,00,000} = 1.22 \text{ times}$$

$$\text{ii) Financial leverage} = \frac{\text{EBIT}}{\text{EBT}} = \frac{27,00,000}{22,95,000} = 1.18 \text{ times}$$

$$\text{iii) Combined leverage} = \frac{\text{Contribution}}{\text{EBT}} = \frac{33,00,000}{22,95,000} = 1.44 \text{ times}$$

- e) Operating leverage is 1.22. So if sales increased by 10% EBIT will increase by  $1.22 \times 10\% = 12.20\%$ .  
f) Operating leverage = 1.22

$$\left( \frac{75L - 50L}{75L} \times 100 \right)$$

If sales drop to Rs.50,00,000 i.e. reduced by 33.33%

1% change in sales = 1.22% change in EBIT

33.33% change in sales =  $1.22 \times 33.33 = 40.667\%$  change in EBIT

EBIT will also decrease by 40.667%

$$\begin{aligned}
 \therefore \text{Proposed EBIT} &= 27,00,000 \times (100\% - 40.667\%) \\
 &= 16,01,991
 \end{aligned}$$

- g) EBT of firm will be equal to zero

$$\text{EBT} = 0$$

$$\text{EBIT} - \text{Int} = 0$$

$$\text{EBIT} = \text{Interest}$$

$$\text{Contribution} - \text{Fixed Cost} = \text{Interest}$$

$$\text{Since VC} = 56\% \text{ of Sales}$$

$$44\% \text{ of sales} = \text{Interest} + \text{Fixed cost}$$

$$\text{Sales} = \frac{\text{Interest} + \text{Fixed Cost}}{44\%}$$

$$= \frac{4,05,000 + 6,00,000}{44\%} = \text{Rs.}22,84,091$$

$\therefore$  At Sales level of Rs.22,84,091, EBT becomes Zero.

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**PROBLEM NO: 11**

- i) Net sales = 30 crores  
 EBIT = 12% on sales = 3.6 crores

$$\text{Return on capital employed (pre-tax)} = \frac{\text{EBIT}}{\text{Capital Employed}} = \frac{3.6}{10 + 2 + 6} \times 100 = 20\%$$

(ESC + PSC + Debt)

After tax it will be = 20% (1 - 0.4) = 12%

Particulars	Amount in Crores
EBIT	3.6
Less: Interest on debt (15% of 6 Crores)	(0.9)
EBT	2.7
Less: Tax @ 40%	(1.08)
EAT	1.62
Less: Preference Dividend	(0.26)
EAESH	1.36
Capital Employed	10

$$\text{Return on equity} = \frac{\text{EAESH}}{\text{cap. emp.}} \times 100 = \frac{1.36}{10} \times 100 = 13.6\%$$

Segments due to presence of preference share capital and borrowings

Segment of ROE due to preference capital = (12% - 13%) × 2 = - 2%

Segment of ROE due to debentures = (12% - 9%) × 6 = 18 %

Total (-2% + 18%) = 16 %

Cost of debentures (after tax) = 15% (1 - 0.4) = 9%

**The WACC**

Source	Proportions	Cost %	WACC
Equity	10/18	13.60	7.56
Preference	2/18	13.00	1.44
Debt	6/18	9.00	3.00
			<b>12.00</b>

ii) Financial leverage =  $\frac{\text{EBIT}}{\text{EBT}} = \frac{3.6}{2.7} = 1.33$  times

Combined leverage = 3 times

$$\text{Operating leverage} = \frac{\text{CL}}{\text{FL}} = \frac{3}{1.33} = 2.26$$

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**THE END**